



# Village of Indiantown

March 3, 2021

Stacey Hetherington, Chair  
Martin County Board of County Commissioners  
2401 SE Monterey Rd.  
Stuart, Florida 34996

Re: Negotiations Concerning Future Provision of Fire/EMS Services within the  
Village of Indiantown

Dear Chair Hetherington:

As you may be aware, at a special meeting held last week, the Village Council of the Village of Indiantown directed our Village Manager to begin work in earnest to implement certain alternative options for the provision of Fire and EMS services within the Village. Specifically, the Village Council directed that work begin to establish an Indiantown Fire Department, and to contract with an experienced EMS service provider for the provision of EMS services within the Village.<sup>1</sup>

This decision was ultimately driven by the fact that historically, the Village's taxpayers have paid substantially more for Fire and EMS services than it costs for the County to provide such services within the Village. Over the past year, the Village has worked with the Center for Public Safety Management ("CPSM"), a public safety consulting firm affiliated with ICMA, to advise the Village in evaluating its options. CPSM has concluded and advised that pursuing the option the Village Council has selected will result in a meaningful reduction in costs for the provision of Fire and EMS services within the Village, enabling the Village to ultimately reduce the tax burden on the Village's taxpayers, and/or to otherwise redirect those savings to provide for increased services for the residents and businesses of the Village.

This decision was not made lightly, nor was it made without substantial efforts to find a financially viable path for the Village to remain with the County for Fire and EMS services. For over a year, the Village Manager, at the Village Council's direction, has attempted to negotiate with the County Administrator concerning the pricing of the County's provision of Fire and EMS services. Throughout that time, the County Administrator has expressed an unwillingness to negotiate. This unwillingness was at some level understandable, although unfortunate in the long run. Without the development of viable alternatives, the County was the only game in town, and

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<sup>1</sup> Please note that implementation of these alternative options will take some time. This correspondence is not an official notification of the Village's intent to withdraw its consent to the Village's inclusion within the Martin County Fire-Rescue MSTU and MSBU, or its election to terminate any interlocal agreements with the County. Such notification, if at all, would be by separate instrument, and would not be anticipated to occur until some time in 2022.

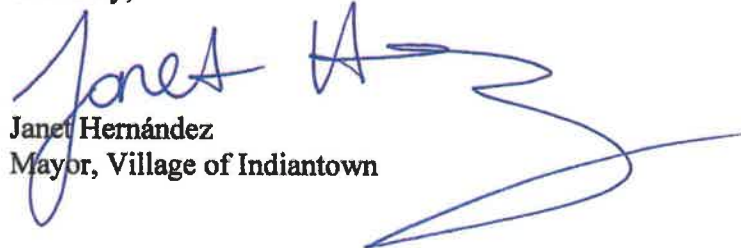
Stacey Hetherington, Chair  
Martin County Board of County Commissioners  
March 3, 2021  
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thus the County Administrator had no incentive to negotiate financial terms, even as the taxpayers of the Village were paying substantially more than what it cost the County to provide Fire and EMS services. In the absence of a willingness to negotiate on the part of the County, the Village has been forced to proceed in earnest to develop viable alternatives to County-provided Fire and EMS services, leading us to our current state of affairs and our plans to go our own way.

Nevertheless, at the same meeting last week, the Village Council also decided that while we proceed at full speed with the plans mentioned above, the Council should also reach out directly to the Board of County Commissioners to make one last attempt to negotiate a more equitable pricing arrangement for the County's continued provision of Fire and EMS services within the Village.

As such, I am writing to formally ask whether the Board of County Commissioners is willing to negotiate with the Village of Indiantown concerning pricing for the County's continued provision of Fire and EMS services within the Village. While implementation of our alternative options will take some time, the Village will have to start making substantial capital expenditures in pursuit of those plans in the very near future, crossing the point of no return. As such, I respectfully request on behalf of the Village Council that the Board of County Commissioners schedule an agenda item at which the BOCC can discuss and decide on its willingness to negotiate with the Village, and advise me no later than Wednesday, April 14, 2021, of the BOCC's decision.

Sincerely,

A handwritten signature in blue ink, appearing to read "Janet Hernández", followed by a large, stylized flourish or scribble.

Janet Hernández  
Mayor, Village of Indiantown

cc: Vice Chair Doug Smith  
Commissioner Harold Jenkins  
Commissioner Sarah Heard  
Commissioner Edward Ciampi  
Taryn Kryzda, County Administrator  
Sarah Woods, County Attorney  
Village of Indiantown Council Members  
Village Manager  
Village Attorney

approved 4/12/2016

## Booker Park/ New Hope Neighborhood Restoration

**Category** Non-concurrency  
**CIP Rating Score** 43  
**Project Number** 101737  
**Location** Indiantown  
**District** Three  
  
**Project Limits** Booker Park Subdivision  
 New Hope Subdivision  
  
**Related Projects** Farm Road Restoration  
**Lead Dept/Division** Engineering/Capital Projects  
**Year Project Initiated** 2014



### DESCRIPTION

#4 Ranked Infrastructure Reinvestment Program project includes complete restoration of neighborhood roadway, drainage, and utilities infrastructure. This project completes the neighborhood restoration of the Booker Park and New Hope subdivisions. Neighborhood restoration scope includes the replacement of drainage structures, regrading of drainage swales, replacement of aging utilities owned by Martin County, pavement milling & resurfacing, and replacement of sidewalk & other ancillary items within the neighborhood.

### BACKGROUND

In FY 16 the Board appropriated \$5.4M in Ad Valorem and \$9M in Franchise Fees to catch up with the backlog. There are several areas of the neighborhood with a poor drainage health index and low pavement rating. This project will be coordinated with a private utility.

### PROJECT ORIGINATION

Infrastructure Needs

### JUSTIFICATION

Policy 14.1A.10 of the Comprehensive Growth Management Plan has requirements to "(1) identify projects that eliminate public hazards; and (2) repair, remodeling, renovation or replacement of obsolete or worn out facilities that contribute to achieving or maintaining standards for levels of service."

Expenditures	Total	To Date		Funded					Unfunded
				FY17	FY18	FY19	FY20	FY21	FY22-FY26
Design	190,500				190,500				
Construction	2,984,500					2,984,500			
<b>Expenditure Total</b>	<b>3,175,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>190,500</b>	<b>2,984,500</b>	<b>0</b>	<b>0</b>	<b>0</b>
Revenues	Total	To Date	Carryover	Funded					Unfunded
				FY17	FY18	FY19	FY20	FY21	FY22-FY26
Ad Valorem	190,500				190,500				
Road MSTU	500,000					500,000			
FPL Franchise Fee	2,484,500					2,484,500			
<b>Revenue Total</b>	<b>3,175,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>190,500</b>	<b>2,984,500</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Unfunded</b>									<b>0</b>

### OPERATING BUDGET IMPACT

Maintenance costs during the first three years after resurfacing and restriping will be minimal. Annual maintenance costs for routine repairs is estimated at \$4,000.00.



Approved 4/3/2017

## Booker Park/ New Hope Neighborhood Restoration

Category Non-concurrency  
CIP Rating Score 53  
Project Number 101737  
Location Indiantown  
District Three

Project Limits Booker Park Subdivision  
New Hope Subdivision

Related Projects Farm Road Restoration  
Lead Dept/Division Engineering/Capital Projects  
Year Project Initiated 2014



### DESCRIPTION

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Design	190,500			190,500					
Construction	2,984,500				2,984,500				
Expenditure Total	3,175,000	0	0	190,500	2,984,500	0	0	0	0
Revenues	Total	To Date	Carryover	Funded					Unfunded
				FY18	FY19	FY20	FY21	FY22	FY23-FY27
Ad Valorem	390,500			190,500	200,000				
Road MSTU	300,000				300,000				
FPL Franchise Fee	2,484,500				2,484,500				
Revenue Total	3,175,000	0	0	190,500	2,984,500	0	0	0	0
Total Unfunded									0

### OPERATING BUDGET IMPACT

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approved 4/3/2017

Y 2018  
MARTIN COUNTY CAPITAL IMPROVEMENT PLAN (CIP)  
ROADS EXPENDITURE SUMMARY

Project	C or N	Rating Score	Total	To Date	Unfunded	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023 - FY2027
Zues Park Neighborhood Restoration	N	43	2,094,000	0	0	0	0	75,000	70,000	1,949,000	0
Old Palm City North Neighborhood Restoration	N	43	2,035,000	0	0	0	0	70,000	55,000	1,910,000	0
South County Roadway Improvements	N	43	1,056,000	0	0	0	0	0	0	1,056,000	0
South Beach Road (CR707) Resurfacing	N	43	7,019,183	475,000	0	0	6,544,183	0	0	0	0
Cove Road Box Culvert Replacement	N	43	705,000	55,000	0	650,000	0	0	0	0	0
Dixie Highway Box Culvert Replacement	N	43	975,000	75,000	0	900,000	0	0	0	0	0
Pine Lake Drive Bridge Replacement	N	43	1,672,500	0	0	0	125,500	0	1,547,000	0	0
CR609 Guardrail	N	39	4,882,795	0	0	40,000	10,000	0	4,832,795	0	0
Heavy Equipment Replacement	N	34	8,221,296	0	3,721,296	450,000	450,000	450,000	450,000	450,000	5,971,296
Annual Commitments	N	33	6,000,000	0	0	600,000	600,000	600,000	600,000	600,000	3,000,000
Hutchinson Island Beautification	N	33	1,066,500	0	0	106,650	106,650	106,650	106,650	106,650	533,250
Savannah Road Sidewalks and Intersection Modification	N	33	965,000	0	965,000	0	0	0	0	0	965,000
CR-A1A (SE Dixie Highway) Streetlights	N	24	378,000	0	0	378,000	0	0	0	0	0
Multimodal Pathways	N	21	480,000	0	0	48,000	48,000	48,000	48,000	48,000	240,000
Bridge Road Sidewalk	N	21	401,564	10,000	0	391,564	0	0	0	0	0
NW Dixie Highway Sidewalk	N	15	404,015	0	0	0	0	404,015	0	0	0
SR-710 (SW Warfield Blvd) Widening	C	58	57,623,951	0	49,367,144	1,035,466	6,311,651	909,690	0	0	49,367,144
SR-710 (SW Warfield Blvd) DRI Widening	C	53	2,580,000	0	2,263,574	0	0	0	0	0	2,580,000
Traffic Signal Modification on US-1 at Mall Access Road	C	49	655,151	255,000	0	0	153,717	0	246,434	0	0
Intersection Improvements	C	39	3,780,000	0	1,830,000	375,000	405,000	375,000	375,000	375,000	1,875,000
SR-714 (SW Martin Highway) Widening	C	34	23,808,310	1,835,000	0	0	3,833,370	0	18,139,940	0	0
<b>Expenditure Totals</b>			<b>310,540,023</b>	<b>10,725,000</b>	<b>72,301,514</b>	<b>20,443,624</b>	<b>35,968,033</b>	<b>22,941,028</b>	<b>43,484,547</b>	<b>22,996,101</b>	<b>153,981,690</b>

ROADS REVENUE SUMMARY

Revenue	Total	To Date	Carryover	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023- FY2027
Road MSTU	31,388,830	1,600,000	769,000	2,762,483	2,752,483	2,667,483	2,762,483	2,762,483	15,312,415
Ad Valorem	41,829,170	2,426,000	400,000	3,834,517	4,334,517	3,834,517	3,992,517	3,834,517	19,172,585
Gas Tax	14,693,000	0	798,000	1,729,000	1,729,000	1,729,000	1,729,000	1,729,000	5,250,000
Private Contribution	391,426	0	75,000	0	316,426	0	0	0	0
Grant	26,306,979	475,000	0	1,146,008	8,415,145	5,401,852	6,145,223	4,723,751	0
FPL Franchise Fee	89,279,000	4,134,000	2,833,000	8,306,000	8,400,000	8,406,000	8,200,000	8,500,000	40,500,000
State Funds	32,720,268	2,090,000	0	1,035,466	10,298,738	909,690	18,386,374	0	0
Impact Fees	480,000	0	0	48,000	48,000	48,000	48,000	48,000	240,000
Hutchinson Island MSTU	1,066,500	0	0	106,650	106,650	106,650	106,650	106,650	533,250
City Funds	83,336	0	0	0	0	83,336	0	0	0
<b>Revenue Total</b>	<b>238,238,509</b>	<b>10,725,000</b>	<b>4,875,000</b>	<b>18,968,124</b>	<b>36,400,959</b>	<b>23,186,528</b>	<b>41,370,247</b>	<b>21,704,401</b>	<b>81,008,250</b>